UNITED STATES
SECURITIES AND EXCHANGE COMMISSION

WASHINGTON, DC 20549

FORM 8-K

Current Report
Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934

September 9, 2026
Date of Report (Date of earliest event reported)

BALL CORPORATION

(Exact name of Registrant as specified in its charter)

Indiana	**001-07349**	**35-0160610**
(State of Incorporation)	(Commission File No.)	(IRS Employer Identification No.)

9200 W. 108th Circle, P.O. Box 5000, Westminster, CO 80021-2510
(Address of principal executive offices, including ZIP Code)

(303) 469-3131
(Registrant's telephone number, including area code)

Not Applicable
(Former name or former address, if changed since last report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the Registrant under any of the following provisions (see General Instruction A.2. below):

¨ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

¨ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

¨ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

¨ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company ¨

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Securities registered pursuant to Section 12(b) of the Act: ¨

Title of each class	**Trading Symbol**(s)	**Name of each exchange on which registered**
Common Stock, without par value	BALL	NYSE

Ball Corporation
Current Report on Form 8-K
Dated September 9, 2026

Item 5.02. Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers.

On September 8, 2026, the Board of Directors of Ball Corporation elected Darlene Nicosia and Sherry Buck to serve as directors of the Company beginning on September 21, 2026. Nicosia is expected to be appointed to serve on the Finance and Nominating/Corporate Governance Committees and Buck is expected to be appointed to serve on the Finance and Audit Committees.

Nicosia is the Chief Executive Officer of Maker’s Pride, a position she has held since 2022. Prior to Maker’s Pride, Nicosia held various leadership positions at the Coca-Cola Company from 1993 to 2022, including her roles as President, Canada from 2019 to 2021 and President, Canada and Northeast United Stated from 2021 to 2022. Nicosia also served as a member of the Board of Directors of Foot Locker, Inc. from 2020 to 2025.

Buck was the Chief Financial Officer of W.L. Gore & Associates, Inc. from 2021 until her retirement in December 2025. Prior to W.L. Gore & Associates, Inc., she was the Chief Financial Officer of the Waters Corporation from 2017 to 2021; Chief Financial Officer of Libbey, Inc. from 2012 to 2017; and Chief Financial Officer of the Whirlpool Corporation from 2010 to 2012. Ms. Buck has also served on the Board of Directors of Lennox International, Inc. since 2019.

There are no arrangements or understandings between any person and either Nicosia or Buck pursuant to which either of them was elected to the Board of Directors. There is no family relationship between any member of the Board of Directors or any executive officer of the Company and either of Nicosia or Buck, and there are no transactions between the Company and Nicosia or Buck that require disclosure under Item 404(a) of Regulation S-K.

Item 7.01 Regulation FD Disclosure.

Also on September 9, 2026, the Company issued a press release announcing the election of Nicosia and Buck. A copy of the press release is furnished hereto as Exhibit 99.1. In accordance with General Instruction B.2. of Current Report on Form 8-K, this press release is deemed to be “furnished” and shall not be deemed “filed” for purposes of Section 18 of the Exchange Act, or otherwise subject to the liabilities of that section, nor shall such information or Exhibit be deemed incorporated by reference in any filing under the Securities Act or the Exchange Act, except as shall be expressly set forth by specific reference in such a filing.

Item 9.01 Financial Statements and Exhibits

Exhibits.

The following are furnished as exhibits to this report:

Exhibit 99.1	Ball Corporation Press Release dated September 9, 2026
Exhibit 104	Cover Page Interactive Data File (embedded within the Inline XBRL document)

Ball Corporation
Form 8-K
September 9, 2026

EXHIBIT INDEX

Description	Exhibit
Ball Corporation Press Release dated September 9, 2026	99.1

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

BALL CORPORATION
(Registrant)

By: /s/ Hannah S. Lim-Johnson
Hannah S. Lim-Johnson
Title: Senior Vice President and Chief Legal Officer

Date: September 9, 2026

Exhibit 99.1

News Release
For Immediate Release
www.ball.com

Investor Contact: Brandon Potthoff
303-460-2120, bpotthof@ball.com
Media Contact: Jennifer Livingston
720-693-4743, jennifer.livingston@ball.com

Ball Corporation Appoints Darlene J. Nicosia and Sherry L. Buck to Board of Directors

WESTMINSTER, Colo., September 9, 2026 – Ball Corporation (NYSE: BALL) today announced the appointment of Darlene J. Nicosia, Chief Executive Officer of Maker's Pride, and Sherry L. Buck, former Chief Financial Officer of W.L. Gore & Associates, Inc., to its board of directors. Nicosia and Buck are experienced directors who bring to the Board the knowledge, skills and insights gained from distinguished careers in manufacturing, operations and finance.

Nicosia is the CEO of Maker's Pride, a leading U.S. contract packaged food manufacturer. She brings more than 30 years of deep operational experience in the food and beverage industry, gained during her tenure at The Coca-Cola Company, Inc., where she held various leadership roles in general management and operations, including President of Canada and Northeast U.S. and Chief Procurement Officer. She began her career at PepsiCo and Kraft Foods Group, Inc. Nicosia also served on the Board of Directors of Foot Locker, Inc. from 2020 to 2025 and was Chair of the Audit Committee. Nicosia will be appointed to serve on the Nominating/Corporate Governance Committee and Finance Committee.

Buck retired from W.L. Gore & Associates, Inc., a global advanced materials company, in 2025 as Chief Financial Officer, a position she held for five years, and brings extensive financial and industrial experience. Prior to W.L. Gore & Associates, Inc., Buck was Chief Financial Officer of the Waters Corporation from 2017 to 2021; Chief Financial Officer of Libbey, Inc. from 2012 to 2017. She spent nearly two decades at Whirlpool Corporation where she held various senior finance and operating leadership roles after starting her career at PricewaterhouseCoopers LLP. Buck also serves on the Board of Directors of Lennox International, Inc. and is Chair of the Audit Committee. Buck will be appointed to serve on the Audit Committee and Finance Committee.

"We're thrilled to welcome Darlene and Sherry to our board," said Stuart A. Taylor II, Chairman of the Board of Directors. "They are both proven executives with strong financial expertise grounded in operations. Their combined leadership across global manufacturing, procurement and finance will strengthen the Board's ability to support management as we advance our operational performance and profitable growth priorities."

About Ball Corporation

Ball Corporation (NYSE: BALL) is the global leader in sustainable aluminum packaging solutions, serving a robust portfolio of global customers in the beverage, personal care and household products industries. With 16,000 employees in more than 65 manufacturing plants and facilities worldwide, Ball reported 2025 net sales of $13.16 billion. For more information, visit www.ball.com, or connect with us on LinkedIn or Instagram.

Forward-Looking Statement

This release contains "forward-looking" statements concerning future events and operational performance. Words such as "will," "continue" and similar expressions typically identify forward looking statements, which are generally any statements other than statements of historical fact. Such statements are based on current expectations or views of the future and are subject to risks and uncertainties, which could cause actual results or events to differ materially from those expressed or implied. You should therefore not place undue reliance upon any forward-looking statements, and they should be read in conjunction with, and qualified in their entirety by, these cautionary statements. Ball undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. Key factors, risks and uncertainties that could cause actual outcomes and results to be different are summarized in filings with the Securities and Exchange Commission, including in Ball's Form 10-K.